ACCOUNTABILITIES AND RESPONSIBILITIES.

MAY 2023

Below shows the accountabilities and responsibilities of all parties involved in the HQ Building Programme.

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	Group	Accountabilities & Responsibilities	
1	Members	Decision in principle to stay at BCW or move elsewhere. Their decisions are informed by recommendations from the Client Board (Trustee Board) Voting Members will be required to vote at a special meeting.	
2	Client Board (TB)	Making recommendations to Members for approva Their decisions are informed by recommendations from the Programme Board, (supported by reports/evidence) and following consultation from Council, ARK, FB and StratCom. They will meet to debate the resolution and wording	
3	HQ Programme Board	Making recommendations to the Client Board Their decisions are informed by collective recommendations from the HQ Working Group (JP) and Baker Stuart (external expert). Providing oversight and ensuring that adequate robust and accurate analysis is undertaken and the case for each option presented in a way to facilitate good and timely decisions by other. They will operate by attending meetings on.a.monthly. basis. They will conclude with a report of their recommendations.	
4	Baker Stuart (External Expert)	Provide advice and support and make recommendations to the HQ Programme Board Their decisions are informed by their expert option together with third party experts.	

5 HQ Working Group	Completing the Business Case and providing recommendations (together with Baker Stuart) to the HQ Programme Board Advisory to the Client Board Their decisions are informed by the Trustee Board request for consultation and based on their review of the recommendations report and evidence provided by the HQ Programme Board. They will meet to debate the recommendations. If a special meeting is required, they will meet to debate the wording.	
6 Council		
7 Finance Board	Advisory (financial) to the Client Board Their decisions are informed by the review of the recommendations report (and evidence) provided by the HQ Programme Board and for consultation requested by the Trustee Board They will meet to debate the recommendations from a financial perspective.	
8 Audit and Risk Committee	Advisory (risks) to the Client Board Their decisions are informed by the review of the recommendations report (and evidence) provided by the HQ Programme Board and for consultation requested by the Trustee Board They will meet to debate the recommendations from a risk perspective.	
9 Strategy Committee	 Advisory (strategy) to the Client Board Their decisions are informed by the review of the recommendations report (and evidence) provided by the HQ Programme Board and for consultation requested by the Trustee Board They will meet to debate the recommendations from a strategy perspective. 	
10 Communications Tear	Support to the HQ Programme Board Providing the strategy, content and execution of the required internal and external communications throughout the programme	